



Frederick O. Terrell

***Vice Chairman of Investment Banking
Wells Fargo & Company***

Frederick O. Terrell is vice chairman of Investment Banking for Wells Fargo Corporate & Investment Banking (CIB). He serves as a member of CIB's senior leadership team, delivering strategic and transactional advice to clients across the platform.

Fred joined Wells Fargo in January 2024, and has more than 40 years of experience in banking, private investment, and corporate governance. Prior to joining Wells Fargo, Fred served as a senior advisor at Centerbridge Partners, L.P. since 2020, focused on the financial services and technology sectors. He spent eight years at Credit Suisse where he ultimately served as executive vice chairman of Investment Banking and Capital Markets. From 1997 to 2009, he was founder and managing partner of Provender Capital Group, LLC, which made private equity investments in emerging and growth-oriented companies. Fred began his investment banking career in 1983 at The First Boston Corporation where he was a member of the Financial Institutions Group before heading the bank's preeminent Mortgage Finance Department from 1992 to 1997.

Fred is a former member of the board of directors of Paramount Global; BNY Mellon Corporation; Carver Bancorp Inc.; CBS Corporation; Computer Services, Inc. (CSI); Mobility Capital Finance (MoCaFi), an early-stage company focused on the expansion of financial inclusion for underserved communities; The New York Life Insurance Company; Vroom, Inc.; and WellChoice, Inc.

In addition, Fred's non-profit activities have included serving on the boards of the Kaiser Family Foundation (KFF), the Partnership Fund for New York City where he helped establish the Fund's

acclaimed Fintech Innovation Lab, the Planet Word Museum, and the Fore Youth Golf Foundation founded to expand youth golf in South Los Angeles. He also serves on the Rockefeller Foundation Investment Committee and the advisory boards of the Center for a New American Security (CNAS) and the Black Economic Alliance (BEA) for which he was a founding board member. He is a member of the Council on Foreign Relations (CFR) and the Economic Club of New York.

Fred received his B.A. from La Verne College, his M.A. from Occidental College, and his M.B.A. from the Yale School of Management.